Question 1(a) [3 marks]

Give Comparison between Entrepreneurship and Intrapreneurship.

Answer:

Aspect	Entrepreneurship	Intrapreneurship
Definition	Starting own business with personal risk	Innovation within existing organization
Risk	Personal financial risk	Organization bears risk
Resources	Own/borrowed resources	Company provides resources

Mnemonic: "EXternal vs INternal innovation"

Question 1(b) [4 marks]

Discuss characteristics and functions of Entrepreneurship

Answer:

Characteristics:

- Risk-taking ability: Willingness to take calculated business risks
- Innovation: Creating new products, services, or processes
- Leadership skills: Ability to guide and motivate teams

Functions:

- **Job Creation**: Generates employment opportunities for society
- **Economic Development**: Contributes to GDP and national growth
- Innovation catalyst: Introduces new technologies and solutions

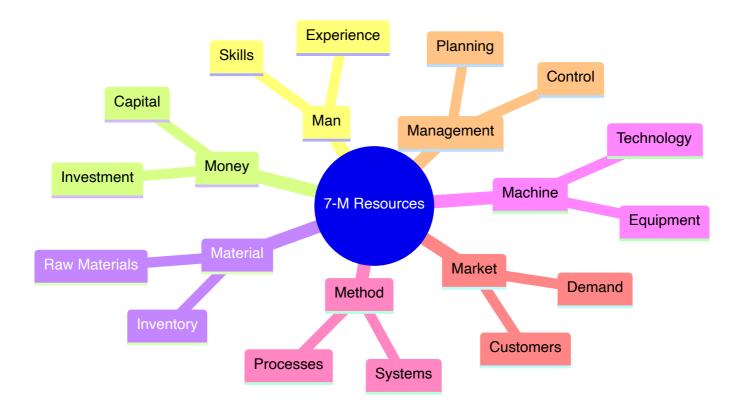
Mnemonic: "RIL Creates Jobs Economically & Innovatively"

Question 1(c) [7 marks]

Identify and discuss 7-M Resources in detail.

Answer:

Resource	Description	Importance
Man	Human resources and workforce	Core asset for operations
Money	Financial capital and funding	Essential for business operations
Material	Raw materials and supplies	Production requirements
Machine	Equipment and technology	Operational efficiency
Method	Processes and procedures	Systematic approach
Market	Customer base and demand	Revenue generation
Management	Planning and coordination	Overall business control



Mnemonic: "Many Modern Managers Make Money Managing Markets"

Question 1(c) OR [7 marks]

Write down the Start Up India Registration process.

Answer:

Start-up India Registration Steps:

1. Online Registration: Visit www.startupindia.gov.in

2. **Document Preparation**:

- Certificate of Incorporation
- PAN Card of entity

• Brief description of business

3. Eligibility Criteria:

- Entity age less than 10 years
- Annual turnover less than ₹100 crore
- Working towards innovation/improvement
- 4. **Application Submission**: Complete online form with required documents
- 5. Verification Process: Government review and approval
- 6. Certificate Issuance: Receive recognition certificate

Benefits:

- Tax exemptions for 3 consecutive years
- Fast-track patent application process
- Compliance reduction under labor and environment laws

Mnemonic: "Online Documents Eligibility Application Verification Certificate Benefits"

Question 2(a) [3 marks]

List Methods of Market Research.

Answer:

Primary Research Methods:

- Surveys: Questionnaires to collect customer data
- Interviews: Direct interaction with target audience
- Focus Groups: Group discussions for feedback

Secondary Research Methods:

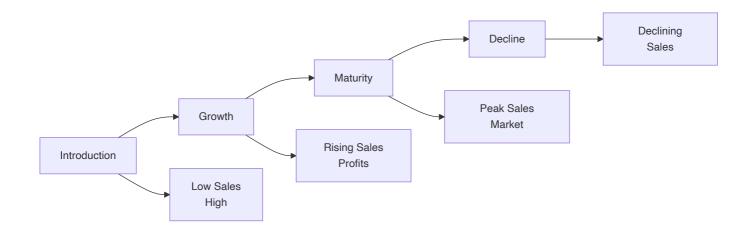
- Online Research: Internet-based data collection
- Published Reports: Industry analysis and studies
- Government Data: Statistical information from official sources

Mnemonic: "Survey Interview Focus Online Published Government"

Question 2(b) [4 marks]

Draw and Explain Product Life Cycle.

Answer:



Stages:

• Introduction: Product launch with high marketing costs

• **Growth**: Rapid sales increase and market acceptance

• Maturity: Peak sales with intense competition

• Decline: Decreasing demand and eventual phase-out

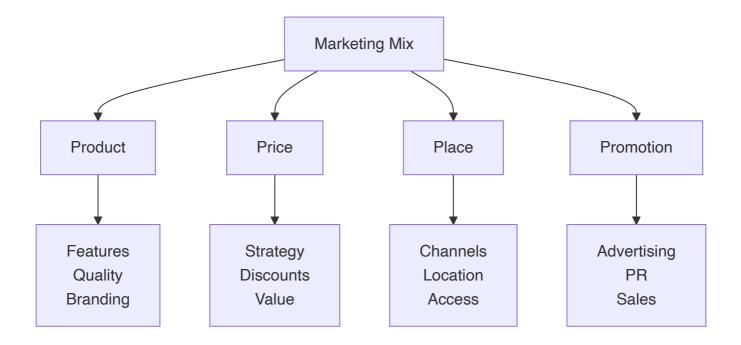
Mnemonic: "I Grow My Dreams"

Question 2(c) [7 marks]

Identify and discuss 4 P's of Marketing.

Answer:

Р	Element	Description	Key Considerations
Product	Goods/Services offered	Features, quality, branding	Customer needs satisfaction
Price	Cost to customer	Pricing strategy, discounts	Competitive positioning
Place	Distribution channels	Where product is sold	Accessibility to customers
Promotion	Marketing communication	Advertising, sales promotion	Brand awareness creation



Integration: All 4 P's must work together for effective marketing strategy.

Mnemonic: "People Purchase Products Properly"

Question 2(a) OR [3 marks]

Discuss B2B, E-commerce and GeM.

Answer:

Туре	Full Form	Description
B2B	Business to Business	Trade between companies
E-commerce	Electronic Commerce	Online buying and selling
GeM	Government e-Marketplace	Government procurement portal

Key Features:

- **B2B**: Bulk transactions, long-term relationships
- E-commerce: Digital platforms, global reach
- GeM: Transparent government purchases, competitive pricing

Mnemonic: "Businesses Buy Electronically, Government e-Markets"

Question 2(b) OR [4 marks]

Write a note on the plans for creating and starting the business

Answer:

Business Creation Plans:

Market Analysis:

• Target customers: Identify primary audience

• Competition study: Analyze existing players

• Market size: Determine potential revenue

Financial Planning:

• Capital requirements: Initial investment needed

• Revenue projections: Expected income streams

• Break-even analysis: Profitability timeline

Operational Setup:

• Location selection: Strategic positioning

• Resource allocation: Human and material resources

• Legal compliance: Licenses and registrations

Mnemonic: "Market Finance Operations = Business Success"

Question 2(c) OR [7 marks]

Explain the concept of Risk and SWOT analysis.

Answer:

Risk Concept:

Risk is uncertainty that can affect business outcomes, both positively and negatively.

Types of Business Risks:

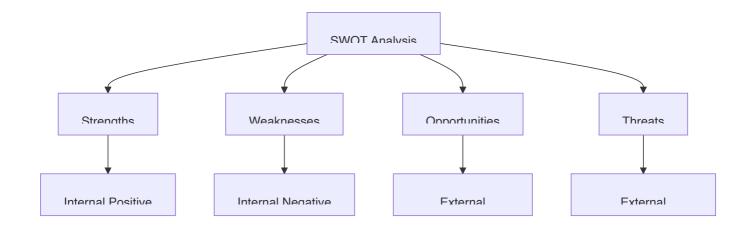
• Financial Risk: Cash flow and funding issues

• Market Risk: Demand fluctuations and competition

• Operational Risk: Production and service delivery problems

SWOT Analysis:

Internal Factors	External Factors	
Strengths	Opportunities	
- Core competencies	- Market growth	
- Unique resources	- New technologies	
Weaknesses	Threats	
- Skill gaps	- Competition	
- Resource limitations	- Economic changes	



Risk Mitigation Strategies:

- **Diversification**: Spread risks across different areas
- **Insurance**: Transfer risk to insurance companies
- **Contingency planning**: Prepare for unexpected situations

Mnemonic: "Strong Weak Opportunities Threaten = SWOT"

Question 3(a) [3 marks]

Write short note on cooperative type organization.

Answer:

Cooperative Organization:

- **Definition**: Voluntary association of people for mutual benefit
- Ownership: Collectively owned by members
- **Control**: Democratic management with equal voting rights

Characteristics:

- **Member participation**: Active involvement in decision-making
- **Profit sharing**: Benefits distributed among members
- Social purpose: Focus on community welfare

Examples: Agricultural cooperatives, credit unions, housing societies

Mnemonic: "Collective Ownership with Democratic Management"

Question 3(b) [4 marks]

Give a list of functions of management and define all of them.

Answer:

Function	Definition	Key Activities
Planning	Setting objectives and strategies	Goal setting, forecasting, budgeting
Organizing	Arranging resources and structure	Departmentation, delegation, coordination
Staffing	Human resource management	Recruitment, training, performance evaluation
Directing	Leading and motivating employees	Communication, leadership, supervision
Controlling	Monitoring and correcting performance	Performance measurement, feedback, correction

Mnemonic: "Proper Organization Supports Directed Control"

Question 3(c) [7 marks]

Describe types of Ownership and explain any three in detail.

Answer:

Types of Business Ownership:

Туре	Ownership	Liability	Control
Sole Proprietorship	Single owner	Unlimited	Complete
Partnership	2+ partners	Unlimited	Shared
Company	Shareholders	Limited	Board of Directors
Cooperative	Members	Limited	Democratic

Detailed Explanation:

1. Sole Proprietorship:

• Advantages: Easy formation, complete control, tax benefits

• Disadvantages: Unlimited liability, limited resources, business continuity issues

• Suitable for: Small businesses, professional services

2. Partnership:

• Advantages: Shared resources, specialized skills, easy formation

• Disadvantages: Unlimited liability, conflict potential, shared profits

• Types: General partnership, limited partnership

3. Company:

• Advantages: Limited liability, perpetual existence, easier capital raising

• **Disadvantages**: Complex regulations, double taxation, loss of control

• Types: Private limited, public limited

Mnemonic: "Single Partners Companies Cooperate"

Question 3(a) OR [3 marks]

Explain different Leadership Models.

Answer:

Leadership Models:

Model	Approach	Best Used When
Autocratic	Leader makes all decisions	Crisis situations, quick decisions needed
Democratic	Participative decision-making	Team input valuable, time available
Laissez-faire	Hands-off approach	Experienced team, creative work

Modern Models:

• Transformational: Inspiring vision and change

• Transactional: Reward-punishment based

• Situational: Adapts style to situation

Mnemonic: "Auto Demo Laissez Transform Transact Situate"

Question 3(b) OR [4 marks]

Give the difference between Administration and Management

Answer:

Aspect	Administration	Management
Focus	Policy formulation	Policy implementation
Level	Top level function	Middle level function
Nature	Planning and thinking	Doing and executing
Scope	Broader organizational	Specific departmental

Key Differences:

• Administration: Strategic, long-term, conceptual

• Management: Operational, short-term, practical

Relationship: Administration sets direction, Management executes plans

Mnemonic: "Admin Plans, Management Implements"

Question 3(c) OR [7 marks]

Explain the concept of difference between industry, commerce and business.

Answer:

Concept	Definition	Primary Activity	Examples
Industry	Production of goods	Manufacturing, processing	Steel, textiles, chemicals
Commerce	Distribution of goods	Trading, transportation	Wholesale, retail, logistics
Business	Overall economic activity	Production + distribution	Complete enterprise operations

Industry Categories:

• **Primary**: Raw material extraction (mining, agriculture)

• Secondary: Manufacturing and processing

• Tertiary: Services (banking, education, healthcare)

Commerce Functions:

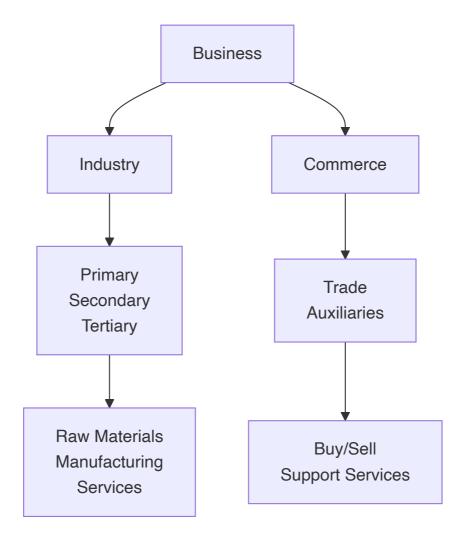
• Trade: Buying and selling activities

• Auxiliaries: Supporting services (transport, insurance, banking)

Business Integration:

• Vertical: Industry + Commerce integration

• Horizontal: Same level diversification



Mnemonic: "Industry Creates, Commerce Distributes, Business Integrates"

Question 4(a) [3 marks]

Explain following terms: 1.Contracts 2.Copyrights

Answer:

Term	Definition	Key Features
Contracts	Legal agreement between parties	Binding, enforceable, mutual obligations
Copyrights	Intellectual property protection	Creative works, exclusive rights, limited duration

Contract Elements:

• Offer and acceptance: Clear terms agreed upon

• Consideration: Value exchange between parties

• Legal capacity: Parties must be legally capable

Copyright Protection:

• **Duration**: Generally lifetime + 70 years

- Rights: Reproduction, distribution, public performance
- Registration: Not mandatory but recommended

Mnemonic: "Contracts Bind, Copyrights Protect"

Question 4(b) [4 marks]

Give a note on startup incubation center and Modalities.

Answer:

Startup Incubation Centers:

- **Purpose**: Support early-stage startups with resources and guidance
- Services: Mentorship, funding, workspace, networking
- **Duration**: Typically 6 months to 2 years

Key Modalities:

Pre-incubation:

- Idea validation: Market research and feasibility
- Team formation: Building core team
- Prototype development: MVP creation

Incubation Phase:

- Business model refinement: Revenue model development
- Market testing: Customer validation
- Funding preparation: Investor pitch preparation

Post-incubation:

- Alumni network: Continued support and connections
- Follow-up funding: Series A preparation
- Scaling support: Growth strategy assistance

Mnemonic: "Pre-incubate, Incubate, Post-support Startups"

Question 4(c) [7 marks]

List State level agencies which supports start-ups and describe their functionalities

Answer:

Gujarat State Support Agencies:

Agency	Full Form	Key Functions
SSIP	Student Startup & Innovation Policy	Student entrepreneur support, funding
iHub Gujarat	Innovation Hub Gujarat	Incubation, mentorship, networking
GUSEC	Gujarat University Startup & Entrepreneurship Council	University-level startup promotion
GIDC	Gujarat Industrial Development Corporation	Industrial infrastructure, land allocation

Detailed Functionalities:

SSIP Gujarat:

• **Funding support**: Up to ₹2 lakh for student startups

• Incubation facilities: Workspace and equipment access

• Mentorship programs: Industry expert guidance

• IPR support: Patent filing assistance

iHub Gujarat:

• Startup ecosystem: Complete entrepreneurship support

• **Technology transfer**: Research to market conversion

• Investor connections: Funding facilitation

• Industry partnerships: Corporate collaboration

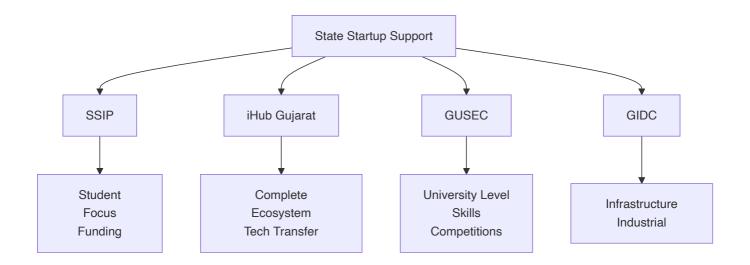
GUSEC:

• Student engagement: Campus entrepreneurship programs

• **Skill development**: Entrepreneurship education

• Competition organization: Startup contests and pitches

• Network building: Alumni entrepreneur connections



Impact Measurement:

- Number of startups supported annually
- **Job creation** through supported ventures
- Revenue generation of incubated companies
- Success rate of graduated startups

Mnemonic: "SSIP iHub GUSEC GIDC Support Gujarat Startups"

Question 4(a) OR [3 marks]

Explain following terms: 1.IPR 2.Trademarks

Answer:

Term	Full Form/Definition	Protection Scope
IPR	Intellectual Property Rights	Ideas, inventions, creative works
Trademarks	Brand identification marks	Names, logos, symbols, slogans

IPR Categories:

• **Patents**: Technical inventions (20 years)

• **Copyrights**: Creative expressions (lifetime + 70 years)

• **Trademarks**: Brand identifiers (10 years, renewable)

Trademark Features:

• **Distinctiveness**: Unique brand identification

• Commercial use: Business identification purpose

• Registration: Legal protection through registration

Mnemonic: "IPR Protects, Trademarks Identify"

Question 4(b) OR [4 marks]

Define the role of Investor in start-up.

Answer:

Investor Roles in Startups:

Financial Support:

- **Seed funding**: Initial capital for business launch
- Growth capital: Expansion and scaling funds
- Bridge financing: Interim funding between rounds

Strategic Guidance:

- Business mentorship: Industry experience sharing
- Network access: Connections to customers and partners
- Market insights: Industry knowledge and trends

Operational Support:

- **Team building**: Hiring and talent acquisition advice
- **Technology guidance**: Technical architecture suggestions
- Legal compliance: Regulatory and compliance support

Risk Management:

- **Due diligence**: Business model validation
- Performance monitoring: Regular progress tracking
- Exit strategy: Planning for investment recovery

Types of Investors:

- **Angel investors**: Individual high-net-worth investors
- Venture capital: Professional investment firms
- Corporate investors: Strategic industry players

Mnemonic: "Finance Strategy Operations Risk = Investor Roles"

Question 4(c) OR [7 marks]

List National level agencies which support start-ups and describe their functionalities.

Answer:

National Startup Support Agencies:

Agency	Ministry/Department	Primary Focus
Startup India	DPIIT, Commerce Ministry	Policy framework and ecosystem
BIRAC	Department of Biotechnology	Biotechnology innovation
TDB	Department of Science & Technology	Technology development
SIDBI	Financial Services	MSME and startup funding

Detailed Functionalities:

Startup India:

- Policy formulation: National startup policy framework
- **Recognition program**: Official startup certification
- Tax benefits: 3-year tax exemption for eligible startups
- Regulatory support: Single-point clearance system
- **Funding facilitation**: Fund of Funds scheme (₹10,000 crores)

BIRAC (Biotechnology Industry Research Assistance Council):

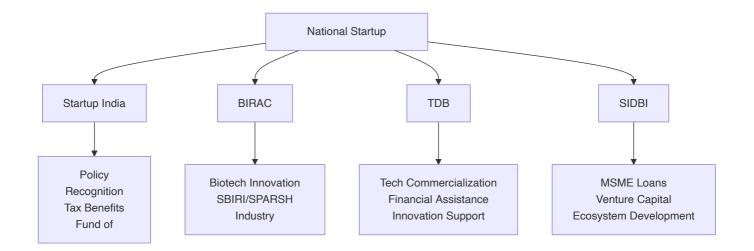
- **Biotech innovation**: Supporting biotech startups and research
- Funding schemes: SBIRI, SPARSH, BIG programs
- Industry partnerships: Academia-industry collaboration
- **Technology translation**: Research to market conversion

TDB (Technology Development Board):

- **Technology commercialization**: Converting research to products
- Financial assistance: Loans and grants for technology development
- Industry support: Manufacturing technology assistance
- **Innovation promotion**: Supporting technological innovation

SIDBI (Small Industries Development Bank of India):

- Financial support: Loans and credit facilities
- MSME focus: Small and medium enterprise development
- Startup funding: Venture capital and growth capital
- Ecosystem development: Incubator and accelerator support



Additional Agencies:

- NSTEDB: National Science & Technology Entrepreneurship Development Board
- MSME: Ministry of Micro, Small and Medium Enterprises
- Atal Innovation Mission: Innovation and entrepreneurship promotion

Success Metrics:

- Startup registrations: Over 70,000 recognized startups
- Job creation: Millions of employment opportunities
- Funding facilitated: Billions in investment mobilization
- **Ecosystem development**: Thousands of incubators and accelerators

Mnemonic: "Startup BIRAC TDB SIDBI = National Support System"

Question 5(a) [3 marks]

Explain following terms: 1.Break Even point 2.Return on Investment 3.Return on Sales.

Answer:

Term	Formula	Meaning
Break Even Point	Fixed Costs ÷ (Price - Variable Cost)	Units to cover all costs
Return on Investment	(Gain-Cost) ÷ Cost × 100	Percentage return on invested capital
Return on Sales	Net Income ÷ Sales × 100	Profit margin percentage

Break Even Analysis:

- Fixed costs: Rent, salaries, insurance
- Variable costs: Raw materials, utilities per unit

• Contribution margin: Price minus variable cost per unit

ROI Importance:

- Investment efficiency: Measures investment performance
- Comparison tool: Compare different investment options
- **Decision making**: Guide future investment decisions

ROS Significance:

- **Profitability measure**: Shows operational efficiency
- Industry comparison: Benchmark against competitors
- Trend analysis: Track performance over time

Mnemonic: "Break Even Returns On Investment Sales"

Question 5(b) [4 marks]

Write a short note on Import-Export Policy

Answer:

India's Import-Export Policy (EXIM Policy):

Objectives:

- Trade promotion: Increase international trade volume
- **Export growth**: Boost export earnings and competitiveness
- **Economic development**: Support manufacturing and job creation

Key Features:

Export Promotion:

- Export incentives: Duty drawback, MEIS schemes
- Special Economic Zones: Tax-free export manufacturing
- Export financing: Credit facilities and insurance

Import Management:

- Import licensing: Controlled import of sensitive items
- **Duty structure**: Tariff rates and customs procedures
- Quality standards: BIS and other quality requirements

Trade Facilitation:

- **Digital platforms**: Online export-import procedures
- Single window: Unified clearance system
- Trade agreements: Bilateral and multilateral agreements

Current Focus Areas:

• Make in India: Promoting domestic manufacturing

• **Digital India**: Technology-enabled trade processes

• Atmanirbhar Bharat: Self-reliance and import substitution

Mnemonic: "Export Import Policy Promotes Trade Facilitation"

Question 5(c) [7 marks]

Describe the connection between CSR and Economic Performance.

Answer:

Corporate Social Responsibility (CSR) and Economic Performance Link:

Direct Economic Benefits:

CSR Activity	Economic Impact	Measurement
Employee welfare	Higher productivity, lower turnover	Cost savings, efficiency gains
Environmental initiatives	Resource efficiency, waste reduction	Cost reduction, sustainability
Community development	Market expansion, brand loyalty	Revenue growth, customer retention

Indirect Economic Benefits:

Brand Value Enhancement:

- Customer loyalty: Increased repeat purchases and referrals
- **Premium pricing**: Ability to charge higher prices for ethical products
- Market differentiation: Competitive advantage in conscious markets

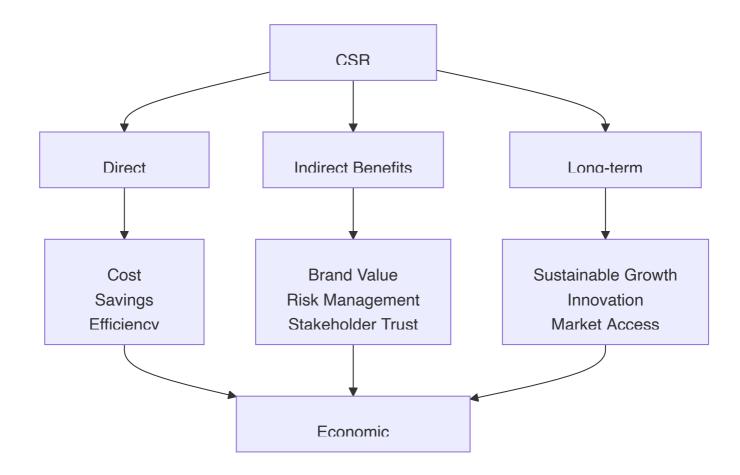
Risk Management:

- Regulatory compliance: Avoiding penalties and legal costs
- Reputation protection: Preventing brand damage from social issues
- **Stakeholder relations**: Building trust with investors and partners

Long-term Economic Performance:

Sustainable Growth:

- Innovation driver: CSR initiatives often lead to innovative solutions
- Market access: Meeting ESG criteria for international markets
- Investment attraction: ESG-focused investors prefer responsible companies



Research Evidence:

- Performance correlation: Studies show positive correlation between CSR and financial performance
- **Investor preference**: ESG-compliant companies attract more investment
- Market valuation: Responsible companies often have higher market valuations

CSR-Economic Performance Cycle:

• Investment in CSR \rightarrow Operational improvements \rightarrow Financial performance \rightarrow More CSR investment

Implementation Strategy:

- Strategic alignment: Align CSR with business objectives
- Measurement systems: Track both social and economic impacts
- Stakeholder engagement: Involve all stakeholders in CSR planning
- Continuous improvement: Regular review and enhancement of CSR programs

Challenges:

- Short-term costs: Initial investment may impact immediate profits
- Measurement difficulty: Quantifying social impact can be complex
- Stakeholder expectations: Balancing different stakeholder demands

Success Factors:

- **Leadership commitment**: Top management support for CSR initiatives
- Integration: Embedding CSR into business strategy and operations
- Transparency: Regular reporting and communication of CSR impact
- **Innovation**: Using CSR as a driver for business innovation

Mnemonic: "CSR Creates Sustainable Returns"

Question 5(a) OR [3 marks]

Write a note on Bankruptcy and Avoidance.

Answer:

Bankruptcy:

- **Definition**: Legal process when business cannot meet financial obligations
- **Types**: Voluntary (self-initiated) or Involuntary (creditor-initiated)
- **Process**: Asset liquidation or reorganization under court supervision

Avoidance Strategies:

- Cash flow management: Maintain adequate working capital
- **Debt restructuring**: Negotiate payment terms with creditors
- **Cost reduction**: Cut unnecessary expenses and improve efficiency

Legal Framework:

- Insolvency and Bankruptcy Code (IBC): Indian bankruptcy law
- **Resolution process**: 180-day timeline for resolution
- Stakeholder protection: Balanced approach for creditors and debtors

Mnemonic: "Bankrupt Businesses Avoid Through Cash Control"

Question 5(b) OR [4 marks]

Write an importance of Business Ethics.

Answer:

Importance of Business Ethics:

Stakeholder Trust:

- **Customer confidence**: Ethical practices build customer loyalty
- Investor faith: Transparent operations attract investment
- **Employee satisfaction**: Ethical workplace improves retention

Legal Compliance:

• Regulatory adherence: Avoiding legal penalties and sanctions

- Risk mitigation: Preventing ethical scandals and crises
- Reputation protection: Maintaining positive brand image

Competitive Advantage:

- Market differentiation: Ethical brands stand out in marketplace
- **Premium positioning**: Ethical products can command higher prices
- Sustainable growth: Long-term success through ethical practices

Social Impact:

- Community development: Contributing to societal welfare
- Environmental responsibility: Sustainable business practices
- Economic contribution: Fair business practices support economic growth

Mnemonic: "Ethics Builds Trust, Compliance, Advantage, Social Impact"

Question 5(c) OR [7 marks]

Give the steps and format of project report writing

Answer:

Project Report Writing Steps:

Pre-Writing Phase:

- 1. **Project planning**: Define scope, objectives, and deliverables
- 2. Data collection: Gather relevant information and research
- 3. Analysis: Process and analyze collected data
- 4. **Structure planning**: Organize content logically

Writing Phase:

- 5. **Draft preparation**: Write initial version following format
- 6. **Content development**: Elaborate each section with details
- 7. **Review and revision**: Check for accuracy and completeness
- 8. Final formatting: Apply consistent formatting and style

Project Report Format:

- 1. TITLE PAGE
 - Project title
 - Author name(s)
 - Institution/Organization
 - Date of submission
- 2. EXECUTIVE SUMMARY
 - Project overview (1-2 pages)

- Key findings and recommendations
- Expected outcomes

3. TABLE OF CONTENTS

- Chapter/section headings
- Page numbers
- List of figures and tables

4. INTRODUCTION

- Background and context
- Problem statement
- Objectives and scope
- Methodology overview

5. LITERATURE REVIEW

- Existing research and studies
- Gap analysis
- Theoretical framework

6. METHODOLOGY

- Research approach
- Data collection methods
- Analysis techniques
- Limitations

7. ANALYSIS AND FINDINGS

- Data presentation
- Results and interpretation
- Key insights

8. RECOMMENDATIONS

- Actionable suggestions
- Implementation plan
- Expected benefits

9. CONCLUSION

- Summary of findings
- Achievement of objectives
- Future scope

10. REFERENCES

- Bibliography
- Sources cited
- Appendices (if any)

Writing Guidelines:

Content Quality:

- Clarity: Use simple, clear language
- Accuracy: Ensure factual correctness

- **Relevance**: Include only pertinent information
- Logical flow: Maintain coherent structure

Formatting Standards:

• Font: Times New Roman 12pt or Arial 11pt

• **Spacing**: 1.5 line spacing

• Margins: 1 inch on all sides

• Page numbering: Consistent throughout

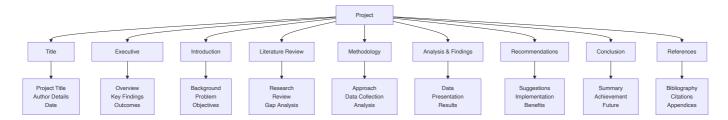
Visual Elements:

• Tables: For data presentation

• Charts/Graphs: For trend analysis

• **Diagrams**: For process illustration

• **Images**: For concept clarification



Quality Checklist:

• Completeness: All required sections included

• Consistency: Uniform formatting throughout

• Accuracy: Facts and figures verified

• **Relevance**: Content aligned with objectives

Common Mistakes to Avoid:

• Plagiarism: Always cite sources properly

• Poor structure: Maintain logical flow

• Inconsistent formatting: Follow standard guidelines

• Inadequate analysis: Provide sufficient depth

Review Process:

1. Self-review: Author checks for errors and completeness

2. **Peer review**: Colleague feedback on content and clarity

3. **Expert review**: Subject matter expert validation

4. **Final proofreading**: Grammar and formatting check

Mnemonic: "Title Executive Introduction Literature Methodology Analysis Recommendations Conclusion References"