# Question 1(a) [3 marks]

# What is Scrum model? Write about it.

# Answer:

Scrum is an **agile framework** for managing software development projects through iterative and incremental practices.

Aspect	Description
Framework Type	Agile methodology
Sprint Duration	2-4 weeks typically
Team Size	5-9 members
Key Ceremonies	Daily standups, Sprint planning, Sprint review, Retrospective

#### **Key Features:**

- Product Owner: Defines requirements and priorities
- Scrum Master: Facilitates process and removes obstacles
- **Development Team**: Cross-functional team building the product

Mnemonic: "SPIR" - Sprint, Product owner, Incremental delivery, Review

# Question 1(b) [4 marks]

# Define Software and Explain Software Characteristics.

# Answer:

**Software Definition**: A collection of computer programs, procedures, and documentation that performs tasks on a computer system.

Characteristic	Description
Intangible	Cannot be touched physically
No Physical Wear	Doesn't deteriorate with time
Custom Built	Developed for specific requirements
Expensive	High development and maintenance costs

# **Key Points:**

- Logical Product: Made of instructions and data
- Engineered: Follows systematic development process

- **Complex**: Handles multiple interconnected functions
- Maintainable: Can be modified and updated

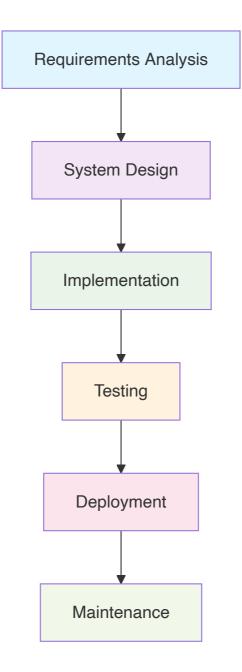
Mnemonic: "IELM" - Intangible, Engineered, Logical, Maintainable

# Question 1(c) [7 marks]

# Explain Waterfall Model with diagram.

#### Answer:

The **Waterfall Model** is a linear sequential software development approach where each phase must be completed before the next begins.



Phase	Activities	Output
Requirements	Gather and document needs	SRS Document
Design	System architecture planning	Design specs
Implementation	Actual coding	Source code
Testing	Verification and validation	Test reports
Deployment	Installation at client site	Working system
Maintenance	Bug fixes and updates	Updated system

#### **Advantages:**

- Simple to understand and implement
- Well-documented phases
- Easy project management with clear milestones

# **Disadvantages:**

- No flexibility for requirement changes
- Late testing discovery of issues
- Not suitable for complex projects

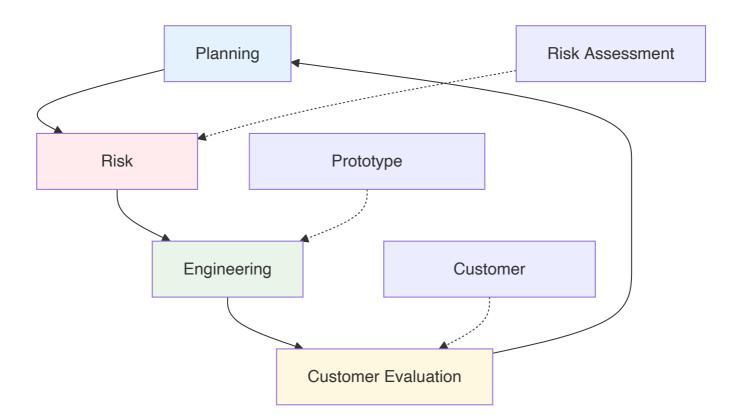
Mnemonic: "RSITDM" - Requirements, System design, Implementation, Testing, Deployment, Maintenance

# Question 1(c) OR [7 marks]

# Explain Spiral Model with diagram.

# Answer:

The **Spiral Model** combines iterative development with systematic risk assessment, emphasizing risk analysis in each iteration.



Quadrant	Activity	Purpose
Planning	Requirement gathering	Define objectives
Risk Analysis	Identify and resolve risks	Minimize uncertainties
Engineering	Development and testing	Build working software
Evaluation	Customer assessment	Get feedback for next iteration

### **Key Features:**

- Risk-driven approach with early risk identification
- Iterative development with customer involvement
- Prototyping in each spiral
- Suitable for large and complex projects

### **Advantages:**

- Early risk detection and mitigation
- Customer involvement throughout development
- Flexible to accommodate changes

# Disadvantages:

- Complex management due to risk analysis
- Expensive for small projects

• Requires expertise in risk assessment

Mnemonic: "PRICE" - Planning, Risk analysis, Iterative, Customer evaluation, Engineering

# Question 2(a) [3 marks]

#### In which situation prototype model is used?

#### Answer:

The **Prototype Model** is used when requirements are unclear or when demonstrating feasibility is crucial.

Situation	Application
Unclear Requirements	When user needs are not well-defined
New Technology	Testing feasibility of new tools/platforms
User Interface	Designing complex UI/UX systems
High Risk Projects	Reducing uncertainties early

#### **Specific Use Cases:**

- Web applications with complex user interactions
- Real-time systems requiring performance validation
- AI/ML projects with experimental algorithms

Mnemonic: "UNIT" - Unclear requirements, New technology, Interface design, Testing feasibility

# Question 2(b) [4 marks]

Explain requirement gathering in detail.

#### Answer:

**Requirement Gathering** is the process of collecting, analyzing, and documenting software requirements from stakeholders.

Technique	Description	When to Use
Interviews	One-on-one discussions	Detailed requirements
Questionnaires	Structured surveys	Large user groups
Observation	Watching current processes	Understanding workflows
Workshops	Group sessions	Collaborative requirements

#### **Process Steps:**

- Stakeholder Identification: Find all relevant parties
- Information Collection: Use various gathering techniques
- Analysis: Prioritize and categorize requirements
- **Documentation**: Create formal requirement specifications

#### **Challenges:**

- Changing requirements during development
- Communication gaps between stakeholders
- Incomplete information from users

Mnemonic: "IQOW" - Interviews, Questionnaires, Observation, Workshops

# Question 2(c) [7 marks]

# Discuss the responsibilities of software project manager.

#### Answer:

A **Software Project Manager** oversees the entire software development lifecycle ensuring successful project delivery.

Responsibility Area	Key Tasks	Skills Required
Planning	Project scheduling, resource allocation	Strategic thinking
Team Management	Team coordination, motivation	Leadership
Risk Management	Risk identification, mitigation strategies	Problem-solving
Communication	Stakeholder coordination, reporting	Communication skills
Quality Assurance	Process compliance, deliverable quality	Attention to detail

#### **Detailed Responsibilities:**

#### **Project Planning:**

- Work Breakdown Structure creation
- Timeline estimation and scheduling
- Resource allocation and budget management

#### **Team Leadership:**

- Team building and motivation
- Conflict resolution between team members
- Performance monitoring and feedback

#### **Stakeholder Management:**

- Client communication and expectation management
- Progress reporting to senior management
- **Change request** handling and approval

**Risk and Quality Management:** 

- Risk assessment and contingency planning
- Quality standards enforcement
- Process improvement implementation

# **Essential Skills:**

- Technical knowledge of software development
- Project management methodologies (Agile, Waterfall)
- Communication skills for diverse stakeholders
- **Problem-solving** and decision-making abilities

Mnemonic: "PLACE" - Planning, Leadership, Assessment, Communication, Execution

# Question 2(a) OR [3 marks]

Difference between GANTT chart and PERT chart.

#### Answer:

Aspect	GANTT Chart	PERT Chart
Purpose	Visual timeline of tasks	Network analysis of dependencies
Format	Horizontal bar chart	Network diagram with nodes
Time Focus	Shows duration and dates	Shows critical path and slack time
Complexity	Simple to understand	More complex analysis
Best For	Project scheduling	Time optimization

# **Key Differences:**

- GANTT: Shows when tasks happen
- PERT: Shows task relationships and critical path

**Mnemonic:** "GT vs PT" - Gantt Timeline vs PERT dependencies

# Question 2(b) OR [4 marks]

Give the Full Form of: RAD, SDLC, XP model and SRS.

#### Answer:

Acronym	Full Form	Description
RAD	Rapid Application Development	Fast prototyping methodology
SDLC	Software Development Life Cycle	Complete development process
ХР	Extreme Programming	Agile development methodology
SRS	Software Requirement Specification	Formal requirement document

### **Brief Explanations:**

- RAD: Focuses on rapid prototyping and iterative development
- SDLC: Systematic approach to software development phases
- XP: Agile methodology emphasizing coding practices
- SRS: Detailed documentation of functional and non-functional requirements

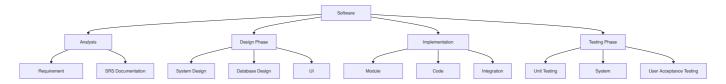
Mnemonic: "RSXS" - RAD, SDLC, XP, SRS

# Question 2(c) OR [7 marks]

# Explain WBS in Detail.

Answer:

**Work Breakdown Structure (WBS)** is a hierarchical decomposition of project work into smaller, manageable components.



WBS Level	Description	Example
Level 1	Major project phases	Analysis, Design, Implementation
Level 2	Major deliverables	SRS, Design docs, Code modules
Level 3	Work packages	Specific tasks and activities
Level 4	Individual activities	Detailed task breakdown

#### **Benefits of WBS:**

- Clear project scope definition
- Better estimation of time and resources

- Improved task assignment and accountability
- Enhanced progress tracking and control

# **WBS Creation Process:**

- Identify major deliverables from project scope
- Decompose deliverables into smaller components
- Continue breakdown until work packages are manageable
- Assign responsibilities for each work package

# **Key Principles:**

- 100% Rule: WBS includes all project work
- Mutually Exclusive: No overlap between components
- Manageable Size: Work packages should be 8-80 hours

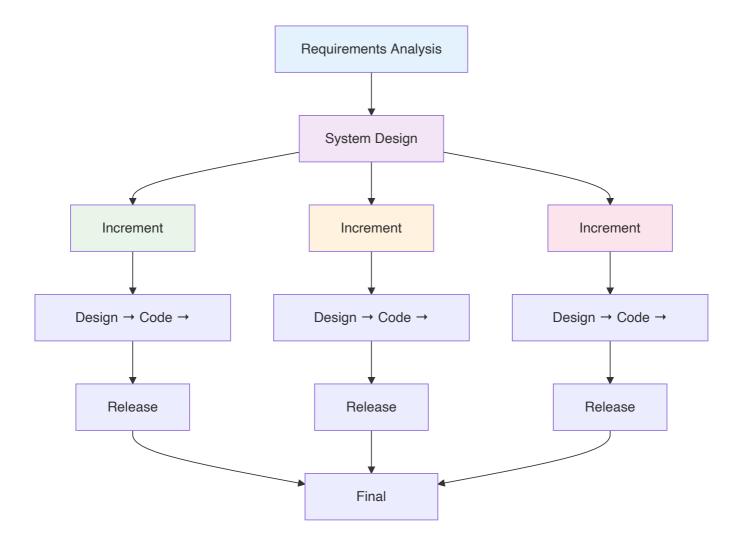
Mnemonic: "DEBT" - Decompose, Estimate, Breakdown, Track

# Question 3(a) [3 marks]

# Draw the diagram of Incremental Model.

#### Answer:

The **Incremental Model** develops software in increments, with each increment adding functionality to the previous versions.



# **Key Features:**

- Core functionality delivered first
- Additional features added incrementally
- Working software available early

Mnemonic: "IRA" - Incremental, Release, Add features

# Question 3(b) [4 marks]

# Difference between functional and non-functional requirements

Answer:

Aspect	Functional Requirements	Non-Functional Requirements
Definition	What the system should do	How the system should perform
Focus	System behavior and features	System quality attributes
Examples	Login, data processing, reports	Performance, security, usability
Testing	Functional testing	Performance, security testing
Documentation	Use cases, user stories	Quality metrics, constraints

# **Detailed Comparison:**

# **Functional Requirements:**

- User authentication and authorization
- **Data processing** and calculations
- Report generation and export features
- Business logic implementation

# **Non-Functional Requirements:**

- **Performance**: Response time, throughput
- Security: Data encryption, access control
- **Usability**: User interface design, accessibility
- Reliability: System availability, fault tolerance

# Examples for Library System:

- Functional: Book search, issue/return books, fine calculation
- Non-Functional: Search results in <2 seconds, 99.9% uptime, SSL encryption

Mnemonic: "FW vs NH" - Functional What vs Non-functional How

# Question 3(c) [7 marks]

# Explain DFD with example.

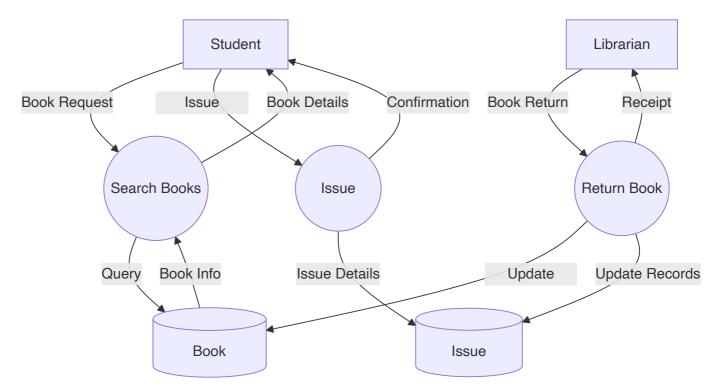
#### Answer:

**Data Flow Diagram (DFD)** is a graphical representation showing data flow through a system using processes, data stores, external entities, and data flows.

#### **DFD Symbols:**

Symbol	Name	Purpose
Circle/Oval	Process	Data transformation
Rectangle	External Entity	Data source/destination
Open Rectangle	Data Store	Data storage
Arrow	Data Flow	Data movement direction

#### **Example: Library Management System**



# **DFD Levels:**

Context Diagram (Level 0):

- Single process representing entire system
- External entities and major data flows
- High-level overview of system boundaries

#### Level 1 DFD:

- Major processes of the system
- Data stores and their interactions
- Detailed data flows between processes

# Level 2 and beyond:

- **Decomposition** of complex processes
- More detailed data transformations

• **Lower-level** process specifications

#### **DFD Rules:**

- Process naming: Use verb + object (e.g., "Validate User")
- **Data flow naming**: Use noun phrases (e.g., "User Details")
- Balancing: Input/output must match between levels
- No direct connections between external entities

#### **Benefits:**

- Clear communication with stakeholders
- System boundary identification
- Process analysis and optimization
- Documentation for system design

Mnemonic: "PEDS" - Process, External entity, Data store, Data flow

# Question 3(a) OR [3 marks]

# Write classification of design activities.

#### Answer:

Design Activities are classified based on their scope and purpose in software development.

Classification	Activities	Purpose
System Design	Architecture, modules, interfaces	High-level structure
Detailed Design	Algorithms, data structures	Implementation details
Interface Design	UI/UX, API specifications	User interaction
Database Design	Schema, relationships, optimization	Data management

# **Key Design Activities:**

- Architectural Design: Overall system structure
- Component Design: Individual module specifications
- Data Design: Database and file structures

Mnemonic: "ACID" - Architectural, Component, Interface, Data design

# Question 3(b) OR [4 marks]

Explain characteristics of good SRS.

#### Answer:

A **good SRS (Software Requirement Specification)** document should possess specific characteristics for effective communication and development.

Characteristic	Description	Benefit
Complete	All requirements included	No missing functionality
Consistent	No contradictory requirements	Clear understanding
Unambiguous	Single interpretation possible	Reduced confusion
Verifiable	Requirements can be tested	Quality assurance
Modifiable	Easy to update and maintain	Adaptability
Traceable	Requirements can be tracked	Change management

#### **Detailed Characteristics:**

#### **Completeness:**

- All functional requirements specified
- All non-functional requirements included
- All interfaces and constraints documented

# **Consistency:**

- No conflicting requirements
- Uniform terminology throughout document
- Consistent formatting and structure

# Verifiability:

- Testable requirements with clear criteria
- Measurable quality attributes
- Objective success criteria defined

Mnemonic: "CCUMVT" - Complete, Consistent, Unambiguous, Modifiable, Verifiable, Traceable

# Question 3(c) OR [7 marks]

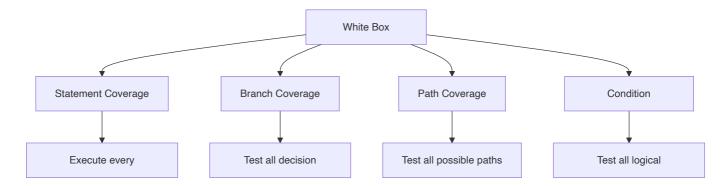
# Explain White box Testing.

# Answer:

**White Box Testing** is a testing method that examines the internal structure, code, and logic of software applications.

Aspect	Description
Also Known As	Structural testing, Glass box testing, Clear box testing
Access Level	Full access to source code and internal structure
Focus	Code coverage, logic paths, internal data structures
Tester Knowledge	Programming knowledge required

# White Box Testing Techniques:



# **Coverage Types:**

Coverage Type	Formula	Description
Statement Coverage	(Executed statements / Total statements) × 100%	Tests every line of code
Branch Coverage	(Executed branches / Total branches) × 100%	Tests all decision outcomes
Path Coverage	(Executed paths / Total paths) × 100%	Tests all execution paths
Condition Coverage	(Tested conditions / Total conditions) × 100%	Tests all logical conditions

# Advantages:

- Thorough testing of code logic
- Early defect detection in development
- Code optimization opportunities identification
- Complete code coverage possible

#### Disadvantages:

- Expensive and time-consuming process
- Requires programming skills from testers
- May miss requirement-related defects
- Complex for large applications

**Tools Used:** 

- **Code coverage tools** (JaCoCo, gcov)
- Static analysis tools (SonarQube)
- Unit testing frameworks (JUnit, NUnit)

**Example Test Cases:** 

```
// Function to test
function calculateGrade(marks) {
    if (marks >= 90) return 'A';
    else if (marks >= 80) return 'B';
    else if (marks >= 70) return 'C';
    else return 'F';
}
// White box test cases for 100% branch coverage
// Test 1: marks = 95 (A grade path)
// Test 2: marks = 85 (B grade path)
// Test 3: marks = 75 (C grade path)
// Test 4: marks = 65 (F grade path)
```

Mnemonic: "SBPC" - Statement, Branch, Path, Condition coverage

# Question 4(a) [3 marks]

Importance of RAD model.

# Answer:

**RAD (Rapid Application Development)** model emphasizes quick development through prototyping and iterative design.

Importance	Benefit	Application
Fast Development	Reduced time-to-market	Business applications
User Involvement	Better requirement understanding	Interactive systems
Prototype-based	Early feedback and validation	UI-intensive applications
Component Reuse	Cost reduction and efficiency	Enterprise applications

#### **Key Benefits:**

- Quick delivery of working prototypes
- Reduced development time and costs
- High user satisfaction through involvement
- Flexible to changes during development

When to Use RAD:

- Well-defined business requirements
- Experienced development team available
- Modular system architecture possible

Mnemonic: "FUPR" - Fast, User involvement, Prototype-based, Reusable components

# Question 4(b) [4 marks]

#### Explain code inspection.

#### Answer:

**Code Inspection** is a systematic examination of source code to identify defects, improve quality, and ensure compliance with standards.

Туре	Description	Participants	Duration
Formal Inspection	Structured process with defined roles	3-6 people	2-4 hours
Walkthrough	Author-led review session	2-7 people	1-2 hours
Peer Review	Informal colleague review	2-3 people	30-60 minutes
Tool-based Review	Automated code analysis	Individual	Varies

#### **Code Inspection Process:**

- **Planning**: Select code, assign roles, schedule meeting
- **Overview**: Author explains code purpose and design
- Preparation: Reviewers study code individually
- Inspection Meeting: Systematic defect identification
- **Rework**: Author fixes identified issues
- Follow-up: Verify defect resolution

#### **Benefits:**

- Early defect detection before testing
- Knowledge sharing among team members
- Code quality improvement and standardization
- Reduced maintenance costs

Mnemonic: "FWPT" - Formal, Walkthrough, Peer review, Tool-based

# Question 4(c) [7 marks]

#### Explain cohesion with its classification.

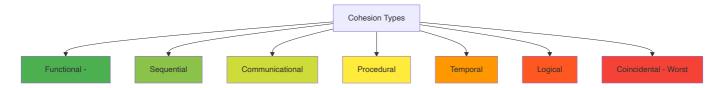
#### Answer:

**Cohesion** measures how closely related and focused the responsibilities of a single module are. Higher cohesion indicates better module design.

#### Cohesion Types (Ranked from Best to Worst):

Туре	Description	Example	Strength
Functional	Single, well-defined task	Calculate tax amount	Highest
Sequential	Output of one element feeds next	Read→Process→Write data	High
Communicational	Elements operate on same data	Update customer record	High
Procedural	Elements follow execution sequence	Initialize→Process→Cleanup	Medium
Temporal	Elements executed at same time	System startup routines	Medium
Logical	Similar logical functions grouped	All input/output operations	Low
Coincidental	No meaningful relationship	Random utility functions	Lowest

# **Detailed Classification:**



#### **Functional Cohesion (Best):**

- Single responsibility principle
- **Example**: calculateInterest() only calculates interest
- Benefits: Easy to understand, test, and maintain

#### **Sequential Cohesion:**

- Data flows from one element to next
- **Example**: readFile() → parseData() → generateReport()
- **Good design** for processing pipelines

#### **Communicational Cohesion:**

- Same data structure manipulation
- Example: Module updating all fields of customer record
- Reasonable design for data-centric operations

# **Procedural Cohesion:**

- Control flow relationship
- **Example**: Initialization sequence in specific order

• **Acceptable** for procedural operations

#### **Temporal Cohesion:**

- **Time-based** relationship
- Example: System startup or shutdown routines
- Moderate quality design

#### **Logical Cohesion:**

- Similar functions grouped together
- **Example**: All mathematical functions in one module
- **Poor design** difficult to maintain

#### **Coincidental Cohesion (Worst):**

- No logical relationship between elements
- Example: Miscellaneous utility functions
- Avoid this creates maintenance nightmares

#### **Benefits of High Cohesion:**

- Easier maintenance and debugging
- Better reusability of modules
- Improved testability and reliability
- Clearer code understanding

#### How to Achieve High Cohesion:

- Single Responsibility Principle: One reason to change
- Clear module purpose: Well-defined functionality
- Minimal interfaces: Reduce external dependencies
- Logical grouping: Related functions together

**Mnemonic:** "FSCPTLC" - Functional, Sequential, Communicational, Procedural, Temporal, Logical, Coincidental

# Question 4(a) OR [3 marks]

#### Software doesn't wear out.

#### Answer:

**Software doesn't wear out** means software doesn't deteriorate physically like hardware components do over time.

Aspect	Hardware	Software
Physical Degradation	Components wear out	No physical degradation
Age Effect	Performance decreases	Performance remains constant
Failure Pattern	Increasing failure rate	Constant failure rate
Maintenance	Replace worn parts	Fix logical errors only

#### **Key Points:**

- No mechanical parts to wear out
- Logical errors don't increase with time
- Performance degradation due to environment changes, not aging
- Failures occur due to design flaws, not wear

# Why This Matters:

- Different maintenance approach needed
- Focus on updates rather than replacement
- Longevity planning differs from hardware

Mnemonic: "NLPF" - No physical parts, Logical errors, Performance constant, Failures from design

# Question 4(b) OR [4 marks]

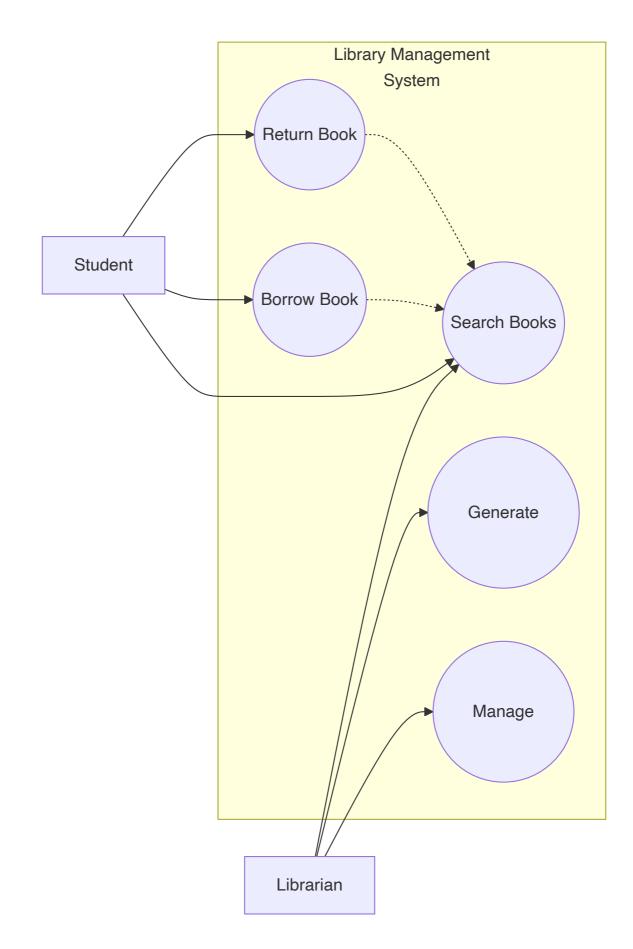
# Explain use-case diagram.

# Answer:

**Use-case Diagram** is a UML behavioral diagram showing system functionality from user's perspective through interactions between actors and use cases.

Component	Symbol	Description
Actor	Stick figure	External entity interacting with system
Use Case	Oval	System function or service
System Boundary	Rectangle	System scope definition
Relationships	Lines/Arrows	Associations between components

Use-case Diagram Elements:



# **Relationship Types:**

• Association: Actor participates in use case

- Include: Use case always includes another use case
- Extend: Use case conditionally extends another
- Generalization: Inheritance between actors/use cases

#### **Benefits:**

- Clear system scope definition
- User requirements visualization
- Communication tool with stakeholders
- Test case derivation basis

Mnemonic: "AUSB" - Actor, Use case, System boundary, Relationships

# Question 4(c) OR [7 marks]

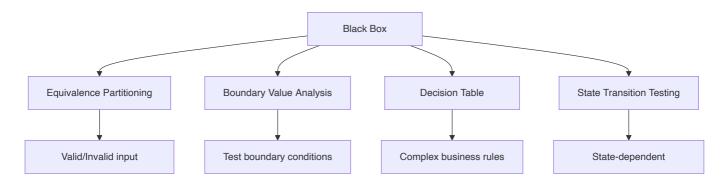
# Explain Black box Testing.

#### Answer:

**Black Box Testing** is a testing method that examines software functionality without knowledge of internal code structure or implementation details.

Aspect	Description
Also Known As	Functional testing, Behavioral testing, Specification-based testing
Access Level	No access to source code or internal structure
Focus	Input-output behavior, functional requirements
Tester Knowledge	Domain knowledge required, not programming

#### **Black Box Testing Techniques:**



#### **Testing Techniques:**

Technique	Description	Example
Equivalence Partitioning	Divide inputs into valid/invalid groups	Age: 0-17, 18-60, 60+
Boundary Value Analysis	Test at boundaries of input ranges	Test at 17, 18, 60, 61
Decision Table	Test combinations of conditions	Login with valid/invalid user/password
State Transition	Test state changes	ATM states: Idle $\rightarrow$ Card inserted $\rightarrow$ PIN entry

#### **Test Case Design Example:**

Function: Login validation Inputs: Username, Password Valid equivalence classes: - Username: 5-20 characters, alphanumeric - Password: 8-15 characters, special chars allowed Invalid equivalence classes: - Username: <5 or >20 characters, special chars - Password: <8 or >15 characters, spaces Boundary values to test: - Username: 4, 5, 20, 21 - Password: 7, 8, 15, 16

#### **Advantages:**

- No programming knowledge required for testers
- User perspective testing approach
- Independent verification of requirements
- Effective for large applications

#### **Disadvantages:**

- Limited code coverage visibility
- Cannot identify unused code paths
- Difficult to design test cases without specifications
- May miss logical errors in code

# **Types of Black Box Testing:**

- Functional Testing: Feature verification
- Integration Testing: Module interaction testing

- System Testing: Complete system validation
- Acceptance Testing: User requirement verification

# **Tools Used:**

- Test management tools (TestRail, Zephyr)
- Automation tools (Selenium, QTP)
- Defect tracking tools (Jira, Bugzilla)

#### When to Use:

- Requirements-based testing
- User acceptance testing
- System integration testing
- Regression testing after changes

Mnemonic: "EBDS" - Equivalence, Boundary, Decision table, State transition

# Question 5(a) [3 marks]

# Difference between verification and validation.

#### Answer:

Aspect	Verification	Validation
Definition	"Are we building the product right?"	"Are we building the right product?"
Focus	Process compliance	Product correctness
When	During development	After development
Method	Reviews, inspections, walkthroughs	Testing with actual data
Cost	Lower cost of defect detection	Higher cost of defect detection

# **Key Differences:**

- Verification: Checks against specifications
- Validation: Checks against user needs
- Verification: Static testing methods
- Validation: Dynamic testing methods

#### **Examples:**

- Verification: Code review, design review, SRS review
- Validation: Unit testing, integration testing, system testing

Mnemonic: "VR vs VT" - Verification Reviews vs Validation Testing

# Question 5(b) [4 marks]

# Explain SRS.

#### Answer:

**SRS (Software Requirement Specification)** is a detailed document describing the functional and non-functional requirements of a software system.

Component	Description	Purpose
Introduction	System overview and scope	Context setting
Functional Requirements	What system should do	Feature specification
Non-functional Requirements	How system should perform	Quality attributes
Constraints	Limitations and restrictions	Boundary definition

### SRS Structure:

- System Purpose: Why the system is needed
- System Scope: What the system will and won't do
- Definitions: Technical terms and acronyms
- User Requirements: High-level user needs
- System Requirements: Detailed technical specifications

#### Importance of SRS:

- **Communication tool** between stakeholders
- Baseline for testing and validation
- Contract basis between client and developer
- Change management reference document

#### **Users of SRS:**

- Developers: Implementation guidance
- Testers: Test case creation
- Project Managers: Planning and tracking
- Clients: Requirement verification

Mnemonic: "IFNC" - Introduction, Functional, Non-functional, Constraints

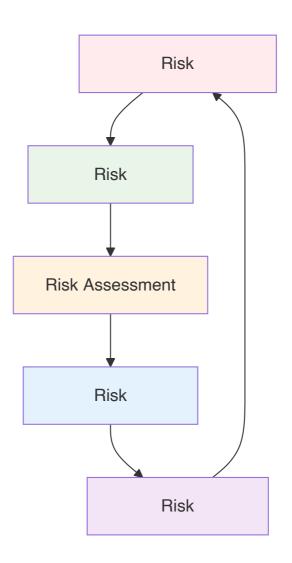
# Question 5(c) [7 marks]

#### Explain Risk Management.

# Answer:

**Risk Management** is the systematic process of identifying, analyzing, and responding to project risks to minimize their impact on project success.

# **Risk Management Process:**



Phase	Activities	Output
Identification	Brainstorming, checklists, expert judgment	Risk register
Analysis	Probability and impact assessment	Risk matrix
Assessment	Risk prioritization and ranking	Risk priority list
Mitigation	Response strategy development	Mitigation plans
Monitoring	Track risks and mitigation effectiveness	Status reports

**Risk Categories:** 

**Project Risks:** 

- Schedule delays due to resource unavailability
- Budget overruns from scope changes
- **Team turnover** affecting productivity
- Communication gaps between stakeholders

# **Technical Risks:**

- Technology complexity exceeding team skills
- Integration challenges with existing systems
- Performance issues under load conditions
- Security vulnerabilities in design

# **Business Risks:**

- Changing requirements from market conditions
- Competition releasing similar products
- Regulatory changes affecting compliance
- Stakeholder conflicts on priorities

# **Risk Response Strategies:**

Strategy	Description	When to Use	Example
Accept	Acknowledge risk, no action	Low impact risks	Minor UI changes
Avoid	Eliminate risk source	High impact, avoidable	Change technology
Mitigate	Reduce probability/impact	Manageable risks	Additional testing
Transfer	Shift risk to third party	Specialized risks	Insurance, outsourcing

# **Risk Assessment Matrix:**

Probability/Impact	Low	Medium	High
High	Medium	High	Critical
Medium	Low	Medium	High
Low	Very Low	Low	Medium

# Risk Mitigation Techniques:

- Prototyping to reduce technical uncertainty
- Staff training to address skill gaps
- **Regular reviews** to catch issues early
- Contingency planning for critical scenarios

#### Benefits of Risk Management:

- **Proactive problem** prevention
- Better decision making with risk awareness
- Improved project success rates
- Stakeholder confidence in project delivery

**Risk Monitoring Activities:** 

- Regular risk reviews and updates
- Risk trigger monitoring for early warning
- Mitigation plan progress tracking
- New risk identification as project evolves

# **Tools for Risk Management:**

- **Risk registers** and databases
- **Risk assessment** matrices
- Monte Carlo simulation for quantitative analysis
- Expert judgment and historical data

# **Key Success Factors:**

- Management commitment to risk processes
- Team awareness and participation
- Regular communication about risks
- Integration with project management processes

Mnemonic: "IATMM" - Identify, Analyze, Assess, Treat, Monitor risks

# Question 5(a) OR [3 marks]

# List out any functional requirements for Hostel management system.

# Answer:

**Functional Requirements** for Hostel Management System define what the system should do to manage hostel operations effectively.

Module	Functional Requirements	
Student Management	Register students, assign rooms, maintain profiles	
Room Management	Room allocation, availability tracking, maintenance	
Fee Management	Fee calculation, payment processing, receipt generation	
Visitor Management	Visitor registration, entry/exit tracking, approval	

#### **Detailed Functional Requirements:**

#### **Student Module:**

- Student registration with personal details
- Room assignment based on availability
- Student profile management and updates

#### Administrative Module:

- Staff management and role assignment
- Report generation for occupancy and finances
- Complaint management and resolution tracking

#### Security Module:

- Access control for different user types
- Visitor logging and approval system
- Emergency contact management

Mnemonic: "SRFV" - Student, Room, Fee, Visitor management

# Question 5(b) OR [4 marks]

# Explain Agile process.

#### Answer:

**Agile Process** is an iterative and incremental software development approach emphasizing collaboration, flexibility, and customer satisfaction.

Agile Principle Description		Benefit	
Customer Collaboration	Continuous customer involvement	Better requirement understanding	
Working Software	Deliver functional software frequently	Early value delivery	
Responding to Change	Adapt to changing requirements	Market responsiveness	
Individuals and Interactions	People over processes and tools	Better team dynamics	

# Agile Values:

- Individuals and interactions over processes and tools
- Working software over comprehensive documentation
- Customer collaboration over contract negotiation
- Responding to change over following a plan

# Agile Practices:

- Short iterations (1-4 weeks)
- Daily standups for team coordination
- Sprint planning and review meetings
- Continuous integration and testing

# **Benefits:**

- Faster delivery of working software
- Better quality through continuous testing
- Improved stakeholder satisfaction
- Flexibility to handle changes

Mnemonic: "CWRI" - Customer collaboration, Working software, Responding to change, Individuals

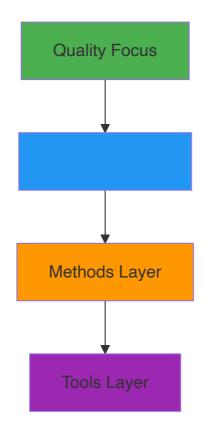
# Question 5(c) OR [7 marks]

# Explain Software Engineering - A layered approach

# Answer:

**Software Engineering - A Layered Approach** represents software engineering as a structured methodology with multiple interconnected layers, each building upon the foundation of lower layers.

# Layered Architecture:



Layer	Description	Purpose	Examples
Quality Focus	Foundation emphasizing quality	Ensures customer satisfaction	Quality standards, metrics
Process	Framework for software development	Provides structure and control	SDLC models, project management
Methods	Technical approaches and techniques	Guides development activities	Analysis, design, testing methods
Tools	Automated support for methods	Increases productivity	IDEs, testing tools, CASE tools

# Detailed Layer Analysis:

# **Quality Focus (Foundation Layer):**

- Bedrock of software engineering approach
- Commitment to quality in all activities
- Customer satisfaction as primary goal
- Continuous improvement mindset
- Quality characteristics: Correctness, reliability, efficiency, maintainability

# **Process Layer:**

• **Defines framework** for effective delivery

- Establishes context for technical methods
- Key elements: Communication, planning, modeling, construction, deployment
- Process models: Waterfall, Agile, Spiral, Incremental
- Management activities: Project planning, tracking, risk management

#### Methods Layer:

- Technical knowledge for building software
- Encompasses broad array of tasks
- Communication methods: Requirement elicitation, analysis
- Planning methods: Project estimation, scheduling
- Modeling methods: Analysis and design techniques
- Construction methods: Coding standards, testing strategies
- Deployment methods: Delivery, support, feedback

#### **Tools Layer:**

- Automated or semi-automated support
- Increases efficiency and reduces errors
- Tool categories:
  - Development environments: IDEs, compilers
  - Analysis and design tools: UML tools, CASE tools
  - Testing tools: Unit testing, automation frameworks
  - Project management tools: Scheduling, tracking software

#### **Interactions Between Layers:**

#### Quality ↔ Process:

- Quality focus drives process selection
- Process **ensures quality** delivery

#### **Process** $\leftrightarrow$ **Methods:**

- Process provides context for methods
- Methods **implement process** activities

#### $\textbf{Methods} \leftrightarrow \textbf{Tools:}$

- Methods define what needs to be done
- Tools **provide how** to do it efficiently

#### **Benefits of Layered Approach:**

- Systematic methodology for software development
- Scalability from small to large projects

- **Flexibility** to adapt tools and methods
- Quality assurance at every level
- **Risk reduction** through structured approach

**Implementation Strategy:** 

- Start with quality focus establishment
- Select appropriate process for project context
- Choose methods matching process requirements
- Integrate tools supporting selected methods
- Continuous evaluation and improvement

**Key Success Factors:** 

- Management commitment to quality
- **Team training** on methods and tools
- Process adherence and discipline
- **Tool integration** and standardization
- Continuous improvement culture

#### **Real-world Application:**

- Large organizations: Complete layer implementation
- Small teams: Simplified but consistent approach
- Project-specific: Tailored layer selection
- Industry standards: Compliance with quality frameworks

Mnemonic: "QPMT" - Quality focus, Process, Methods, Tools (from bottom to top)